



# Inverclyde Council

## Developing a Cost-Effective Leisure Facility Strategy

### Background

In 2008, Inverclyde Council appointed Sports Solutions GB to undertake a high level assessment of its community halls and centres through an independent review of operating information in order to identify potential efficiency options available to the council.

### Strategy and Implementation

Sports Solutions GB provided an assessment of Inverclyde's local community facilities, including those recently closed, those managed by voluntary groups and other community facilities managed by the council.

The team advised on cost-effective methods of making financial savings, including further closures and transfer of activities to other centres as well as alternative management options such as charitable trusts and the voluntary sector.



The assessment was carried out over a 4 week review period and included:

- > Comprehensive review of information provided including facilities' usage, financial performance, location, condition and management structures
- > Identification of critical gaps in information and gathering of additional data and clarification where necessary
- > Taking operational data, an analysis using key performance indicators to illustrate centres' performance
- > Report providing a summary of the key findings by site, along with conclusions and recommendations for ways to make efficiency savings

### Outcome

The team presented key recommendations in a comprehensive report and site assessment scoring matrix, which identified facilities which were performing well across a range of evaluation criteria and those which were not.

Sports Solutions GB recommended that the council consider a number of alternative management arrangements to make financial savings as well as identifying poorly performing and under-used sites which were suitable for closure.